# **Tenant Satisfaction Measures 2024** Headlines and Recommendations September 2024



# Methodology

- Surveyed residents in 111 dwellings (Harrison Housing and West Hackney) not the other managed schemes
- Acuity Research & Practice (ARAP)
- Benchmarked with Acuity Clients and NHF/Housemark
- Carried out 12 February 2024 to 2 April 2024
- Postal and online responses
- Response rate 66% lower than target 77% but RSH acknowledges difficulty for small providers
- Results broken down by scheme except where too small (individual responses could be identified at Portal or Greenwoods)
- Timing of 2024 TSM survey, was as late as possible but still close to a period of transition at Harrison Housing



# Headlines

- Overall satisfaction 68% (benchmarks 72-75%)
- Benchmark organisations have seen a yearly decline, influenced by external factors such as pandemic and cost of living crisis
- Well maintained home 67%, safe home 74%, energy efficient home 75%
- Satisfaction with repairs 64%, time taken 70%
- Communal areas clean and well maintained 74%
- Responses on neighbourhood management and sense of community more "neutral" approx. <sup>1</sup>/<sub>3</sub>
- 51% satisfaction amongst those who reported ASB
- 25% satisfaction with complaints handing (those who have complained)
- 62% easy to deal with, 71% treat fairly/with respect, 64% keep informed



## Themes



- Recommend Harrison Housing? Most schemes scored 56-69% but CUA much lower (25%)
- Net promoters score 20 (20% more recommend Harrison Housing than do not)
- Overall much lower scores from CUA
- Greater positivity at St James's, Howis and Minford
- Stanley Close and West Hackney more mixed
- Older residents generally more satisfied
- Male residents generally more satisfied
- New residents and those with us over 4 years more satisfied. Possible pandemic cohort effect?
- Overall postal responders were happier than online responders
- Repairs, communications and customer service generated the most negative additional comments



## Recommendations



#### Acuity made three recommendations

- Improve complaints handling
- Improve repairs service and communications around repairs (including follow up on mould reports)
- Improve communications and customer services – consult more and show greater empathy

These are three areas which have seen progress in the last 6 months, and where we still have work to do.



# What have we done?



#### **Complaints Handling**

- New policy in place, Ombudsman compliant and shared with residents
- Staff training has started
- First complaint went through the system; now closed with the resident saying they will not be taking any further action
- Improvements to the complaints handling system will be reported to Trustees in December



## What have we done?



#### Repairs Service (and follow up on mould reports)

- All residents that reported mould in the survey have been visited and now being dealt with
- Staff have received training about how to help residents who report mould and the escalation system in place
- Residents are clear that SM books day to day repairs (newsletter) and staff changes at head office have improved the service
- Property stock condition surveys almost complete, works have been done where possible, urgent major works have been booked or completed (Balcony, boilers, tanking works, roof's and leaks)



### What have we done?

#### **Communications and customer services**

- Housing Management visits more frequent (improved visibility)
- Permanent SM at St James's Gardens and staff changes at head office have improved the service standard
- Newsletter published in Summer 24
- CEO visiting scheme's





#### Next Steps – Action plan

- Continue to improve communications improved website, more frequent newsletters and written communication – telling residents what we have done/achieved more often
- CEO & Housing Manager continue to visit schemes to improve visibility
- More staff training on difficult conversation, complaint handling and customer service standards
- Put in a clear policy/ procedure on handling ASB
- Publish the planned cyclical program (not committing to when, but committing to what will be done)
- Ensure that budgets are in place in order to deliver on the planned programme and deal with day to day repairs efficiently
- Repeat the satisfaction survey early in 2025

